

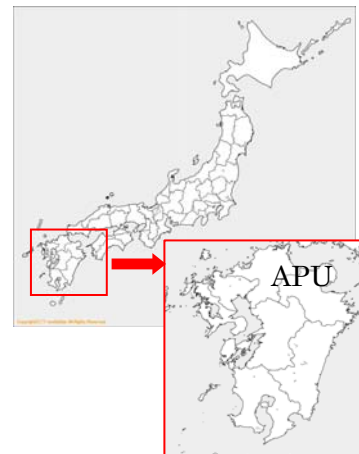
Component	1-3. Institutional Building for a Transition to a Market Economy and Economic Development
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1	University	Ritsumeikan Asia Pacific University (Private)
	Graduate School	Graduate School of Management (MBA)
	URL of University	http://www.apu.ac.jp/home/?lang=english
	URL of Graduate School	http://www.apu.ac.jp/graduate/index.php?lang=english
	Program name	MBA Program
	Degrees	Master of Business Administration
	Credit and years needed for graduation	48 credits or more; 2 years

2. Features of University

History

Ritsumeikan Asia Pacific University (APU) is the only fully international higher education institution in Japan. APU was founded in April 2000 through the collaboration of three parties, namely Oita Prefecture, Beppu City and the Ritsumeikan Trust, which is one of the oldest and most distinguished private non-profit educational institutions in Japan. APU's values are based on a vision of freedom, peace and humanity, and the enhancement of international mutual understanding in the Asia Pacific region. Although APU was established only ten years ago, it has already gained recognition as the most international university in Japan with a strong international orientation in its aims, educational programs, teaching faculty, administrative staff, and its enrolled students coming from all over the world.



Location

APU is located on the outskirts of Beppu City (population of approximately 120,000) in Oita Prefecture in Kyushu, the southernmost island of the main Japanese archipelago. Kyushu boasts an incredible variety of natural attractions, ranging from unique scenic landscapes to ski slopes, hot spring baths and surf beaches. Fukuoka, the largest city in Kyushu (1.4 million inhabitants), is only two hours away from APU by express bus.

APU as an International University

APU provides education to approximately 6,000 students, of which about 2,700 (45%) are foreign students from nearly 80 different countries, thus creating a truly multi-cultural environment on its campus. Among these students, 174 are enrolled in the Master's Course and 59 in the Doctoral Course of our Graduate School. All APU undergraduate programs are taught on a bilingual English-Japanese basis, while graduate programs are conducted entirely in English.

List of APU students by country:

<http://www.apu.ac.jp/home/uploads/fckeditor/common/gakusei%282011-5-1%29.pdf>

Special Features

APU strives to play an important role in the academics of the Asia Pacific region. Despite its short history, APU has already welcomed Nobel Laureates Prof. Muhammad Yunus, Prof. Amartya Sen and Prof. Lee Yuan Tseh for keynote lectures, and has hosted major academic events in collaboration with the United Nations, ASEAN, the Japanese Ministry of Foreign Affairs, and the Asia Pacific Water Forum. APU has also invited corporate executives of leading multinational companies to speak and interact with students on campus. In 2010, APU launched the International Association for Asia Pacific Studies (IAAPS), with an accompanying internationally-refereed journal, *Asia Pacific World*. The first three issues include 33 articles and review papers, numerous book reviews and research notes. The discipline areas of accepted contributions include Sociology (8), Economics and Development (7), History (5), Politics (4), International Relations (3), Tourism (2), Education (2), and Innovation and Business Studies (2). *Asia Pacific World* will also present cutting edge analysis in the areas of, but not limited to, Cultural Studies, Politics, Finance, Marketing, Social Welfare, Environment, New Media, ICT, Linguistics and their impact on the region. These endeavors have the participation of well-known academics from around the world.

Our graduate schools have recently gained appraisal by being selected for prestigious scholarship programs offered by the World Bank, the Asian Development Bank, the Indonesian Government (PHRDP-III) and the Japanese Government. APU's innovative approach to education has repeatedly been recognized under the Japanese Government's "Good Practice" (GP) award.

As our profile grows both in Japan and the world, APU graduate students will have more and more opportunities to come face-to-face with some of the top decision-makers in this region, while gaining a broader exposure for their own research. .

3. Features of Graduate School

Our MBA program emphasizes the importance of the Asia Pacific region. Management ideas from around the world are integrated in order to produce graduates who will become successful leaders in the region. In our Graduate School of Management, the MBA program is essentially an English-based program through which an in-depth learning of Japanese management can be accomplished. Specifically this is characterized by analytical scrutiny of long-lived companies, premium quality and hospitality in Japan.

Students can study and discuss a wide range of topics including the history of economical and business development in Asia and Japan, with a particular focus in Japanese production management and innovation systems. Through these classes, students can gain insights in the process of enhancing the competitiveness of economic systems and the search of new business models in the contexts of their own countries. To enable a better understanding of the management of newly-established enterprises, the course comprises the creation of a business plan based on an original product concept, which allows the students to integrate their analyzing abilities, as well as cultivating their entrepreneurial spirit. Coupled with APU's multicultural environment, these characteristics make our program one of the very few business schools where a world-class MBA can be attained in a Japanese context.

All students must complete nine required subjects across a range of management disciplines, and also the completion of independent case reports based on fieldwork.

The program aims to create an entirely new approach to business in the Asia Pacific Region so that this unique management style will benefit the region. The program equips students with the skills to adapt to a rapidly changing social environment and contributes to the internationalization of business standards in the Asia Pacific Region.

Students completing the APU MBAs will:

1. have the ability of assessing the issues of fairness and justice relating to globalization and other changes that are affecting current international business;
2. be appreciative of the relative significance of ethical, social, and economic factors affecting businesses and will have the competence to include them in managing organizations;
3. have the qualitative and quantitative skills to collect and synthesize information from various functional areas of business in managing organizations;
4. be leaders with skills in communication and in management of strategies to achieve their visions;

have the ability to identify the opportunities and challenges of innovation in a business setting.

4. Features of the Program

The outcomes of the MBA program are achieved through a set of the interrelated components that are categorized into Required Subjects, Elective Subjects, General Business Administration subjects and Seminars.

The Required Subjects are compulsory for all students. They provide a solid foundation of learning by including a range of subjects from various areas of business Management. Students have the opportunity to choose from more than 30 Elective Subjects and to specialize in one of the four areas. These four areas are Finance, International Business and Marketing, Comparative Institution Design for Transition Economy and Business Management, and Innovation and Technology Management. The General Business Administration component of the program allows students to complete such subjects as Human Resource Management, International Political Economy, Business Law and Ethics, Negotiation and Presentation and Special Studies on Management. The Seminars component of the program provides opportunities to attend Management Seminars and to complete Master's Thesis, Independent Final Report and Independent Field study.

Students also have the opportunity to attend a range of Special Lectures as part of this program that provides in-depth analysis of various issues facing businesses. Students further broaden their knowledge by completing such subjects as International Public Administration, Development Finance etc. as Free Electives offered by APU's Graduate School of Asia Pacific Studies.

After the completion of the program, students will be equipped with practical knowledge of investment, trade and supply chain management and the capacity to formulate policies by themselves. Graduates of the program will be able to take the initiative in cooperation between Kyrgyz and its major trade partners for the country's future development.

5. Necessary Curriculum to Obtain to the Degrees

<Credit Requirements for Completion>

	Minimum Required Credits	Credit Rules
Required Subjects	18	--
Elective Subjects	16	General Business Administration
		Finance
		International Business and Marketing
		Innovation and Technology Management
		Comparative Institution Design for Transition Economy and Business Management
		Students should register for subjects related to their chosen specialization*
Seminar Subjects	8	
Free Electives	6	Any credits exceeding the minimum requirement will automatically be counted as Free Electives
	TOTAL 48	

< Subjects Offered in the Graduate School of Management>

Please also refer to: <http://www.apu.ac.jp/gradinfo/uploads/fckeditor/GSMSubjectList2011.pdf>

Required Subjects	
Quantitative Analysis and Statistics	Managerial Economics
Accounting I (Financial Accounting)	Marketing
Accounting II (Managerial Accounting)	Management of Technology
Strategic Management	Leadership and Organizational Behavior
Finance	
Elective Subjects	
General Business Administration	
Human Resource Management	Negotiation and Presentation
Business Law and Ethics	Special Studies (Management)
International Political Economy	
Finance	
Corporate Finance	Financial Engineering and Risk Management
Investment and Security Analysis	Financial Management
Managerial Accounting	Financial Accounting and Reporting
Financial Institutions and Markets	Special Studies (Finance)
Comparative Institution Design for Transition Economy and Business Management (CID)	
History of Economic and Managerial Development in Japan	Comparative Economic Development in the Asia Pacific
National Innovation Systems	Sustainable Development Studies
Development Economics	Theories of Institutional Change and Transition
Project Management	Special Studies (CID)
Technological Development	

International Business and Marketing (IBM)	
Marketing Research	Marketing Strategy
Management in Asia and Japan	Product Development Strategy
International Management	Special Studies (International Business and Marketing)
Innovation and Technology Management (ITM)	
Strategy of Technology	Supply Chain Management
Information Technology Management	Production Management
Entrepreneurship and New Business	Special Studies (Innovation and MOT)
Seminars	
Management Seminar I	Independent Final Report
Management Seminar II	Master's Thesis
Independent Field Study	
Optional Subjects	
Special Studies (Japanese)	

6. Academic Schedule

Reference: 2011-2013 Academic Calendar (Tentative)

<u>Orientation Period in September</u> Move into AP House (Dormitory): Sept. 13-15 Entrance Ceremony: Sept. 20 Orientation and Class Registration: Sep. 20-30 <u>Fall Semester 2011</u> 1st Quarter Starts: Oct 3 Choose Supervisor: early Oct. 1st Quarter Final Exam: Nov. 21-23 2nd Quarter Starts: Nov. 28 Winter Holidays: Dec. 24- Jan. 5 2nd Quarter Final Exam: Jan. 30- Feb. 4 Spring Holidays Begin: Feb. 5	<u>Spring Semester 2012</u> Class Registration: Mar. 22-23 1st Quarter Starts: Apr. 9 1st Quarter Final Exam: May 28- 30 2nd Quarter Starts: Jun. 4 Submit Master's Thesis Proposal: July 2nd Quarter Final Exam: Jul. 23-27 Summer Holidays Begin: Jul. 30 <u>Fall Semester 2012</u> (Generally same as previous year) <u>Spring Semester 2013</u> (Generally same as previous year) Master's Thesis Submission: May 31 Graduation Ceremony: Sept. 13
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7. Facilities

Accommodation

To help new international students adapt to life in Japan smoothly, all graduate students from outside Japan can choose to stay in a private, furnished room in AP House, the university dormitory. There is a Student Office branch located in AP House, along with staff members and Resident Assistants, who all support new students to adapt to Japanese society and their new university life by holding events and programs on campus. AP House is just a short walk from the main campus buildings, and offers 24-hour computer labs, recreational facilities and plenty of communal space for interaction between residents.

Besides AP House, a wide range of private apartments are also available within a short bus ride from the campus, with affordable rent as compared to other Japanese cities. Creotech, a

Ritsumeikan Asia Pacific University university-affiliated company, provides assistance to students in locating and renting accommodation.

Campus Facilities

APU provides certain facilities exclusively for graduate students, including a spacious common room, separate computer lab, and individual study spaces for PhD students. There are approximately 2,000 high-speed internet connected computers available for student use on campus, and students can also use their own laptops to access the APU network via plug-in ports at several convenient locations or through wireless LAN.

The APU library has an extensive collection of publications in English and Japanese, and students can easily borrow books from all universities within the Ritsumeikan Trust and pick them up at the APU counter. A wide range of academic journals and other useful publications is also available through online databases.

Other on-campus facilities include a cafeteria and cafe catering to a range of dietary requirements, a general store and bookshop. The cafeteria and cafe both offer halal food for Muslim students, and the campus store also stocks halal food. In Beppu City there is also an authentic halal food store. In terms of athletics, APU's facilities include a gym, weight training room, tennis and basketball courts, a soccer field, track, and others.

Support Services

At APU, students have access to a full range of support services on campus. These include a health clinic and counseling service for all students and staff without any charge, and a Student Office that facilitates extra-curricular activities and offers advice on lifestyle issues such as accommodation.

8. List of faculty members capable of guiding JDS fellows

The following is a list of the faculty in Graduate School of Management. Faculty members whose names are underlined are available for supervising JDS students. Students will be matched with faculty members in their specialization.

During their first semester at APU, students take required subjects. The required subjects have small class sizes, which allow students to receive specific and detailed guidance from faculty. Based on the subjects students take in the 1st semester, a suitable supervisor is decided in the 2nd semester.

As of June, 2011

Faculty Name	Position	Specialization
		Researcher Information Page
FUKUTANI Masanobu	Prof.	Personal and labor issues, Industrial relations, strategic personal organization theory http://researcher.apu.ac.jp/Profiles/1/0000077/prof_e.html
GUNARTO, Hary.	Prof.	Information and IT literacy, ICT & tourism, Management information systems (MIS) http://researcher.apu.ac.jp/Profiles/1/0000087/prof_e.html
MAJUMDAR, A. A. K.	Prof.	Operations research/mathematical programming, Stable marriage, Problem smarandache sequences & functions http://researcher.apu.ac.jp/Profiles/1/0000060/prof_e.html

MAKITA Masahiro	Prof.	Financial accounting, International accounting, Organization behavior, Public policy http://researcher.apu.ac.jp/Profiles/1/0000097/prof_e.html
<u>NAKAYAMA Haruo</u>	Prof.	Development of financial management by Japanese corporations, Analysis of corporate performance of Japanese corporation http://researcher.apu.ac.jp/Profiles/10/0000955/prof_e.html
SHAYAN Ebrahim	Prof.	Analysis, design, development and improvement of operations management systems http://researcher.apu.ac.jp/Profiles/12/0001143/prof_e.html
<u>SUZUKI Kanichiro</u>	Prof.	International management, Organizational alignment, Organizational IQ, Philosophy-based management http://researcher.apu.ac.jp/Profiles/11/0001082/prof_e.html
SUZUKI Koji	Prof.	Business law in Asia, Investment strategy in Asia, Financial markets in Asia http://researcher.apu.ac.jp/Profiles/2/0000143/prof_e.html
<u>SUZUKI Yasushi</u>	Prof.	The theory of banking and finance, Institutional economics, Political economy, Rent seeking http://researcher.apu.ac.jp/Profiles/5/0000431/prof_e.html
WANG Mariner	Prof.	International logistics system in East Asia http://researcher.apu.ac.jp/Profiles/1/0000074/prof_e.html
YOKOYAMA Kenji	Prof.	Studies of business custom and practice http://researcher.apu.ac.jp/Profiles/1/0000062/prof_e.html
<u>ZHANG, Wei-Bin.</u>	Prof.	Growth theory, trade theory, urban and regional economics, economic dynamics, ethics, East-Asian philosophy http://researcher.apu.ac.jp/Profiles/1/0000072/prof_e.html
<u>ASGARI Behrooz</u>	Assos. Prof.	Technology management, Economics of technological change, Industrial and systems engineering http://researcher.apu.ac.jp/Profiles/9/0000850/prof_e.html
<u>DRUMMOND, Damon</u>	Assos. Prof.	Global comparative management, Human resources management and information systems http://researcher.apu.ac.jp/Profiles/1/0000092/prof_e.html
FUJIMOTO Takeshi	Assos. Prof.	Efficient consumer response on marketing management for manufacturing and service companies http://researcher.apu.ac.jp/Profiles/5/0000432/prof_e.html
MIROSHNIK Victoria	Assos. Prof.	Corporate management in Asia and Japan, Business psychology, Globalization and Japanese multinational companies, Leadership and organizational behavior http://researcher.apu.ac.jp/Profiles/10/0000970/prof_e.html
<u>OTAKE Toshitsugu</u>	Assos. Prof.	Risk management, Modeling, Logistics engineering http://researcher.apu.ac.jp/Profiles/10/0000956/prof_e.html
<u>TAJEDDINI Kayhan</u>	Assos. Prof.	Marketing strategy, Entrepreneurship & innovation management http://researcher.apu.ac.jp/Profiles/12/0001146/prof_e.html

<u>CORTEZ Michael A.</u>	Assis. Prof.	Managerial accounting for business studies, International trade in services, Sustainability reporting, Environmental accounting http://researcher.apu.ac.jp/Profiles/7/0000699/profile.html
<u>SATO Hiroto</u>	Assis. Prof.	Accounting, Management Information System, Introductory to Business Mangement, Cost Management, Management Accounting http://researcher.apu.ac.jp/Profiles/7/0000613/profile.html

9. Message for Applicants

The unprecedented pace of globalization, the integration and convergence of economies and the restructuring from a planned economy to a market-oriented economy model in the Asian region present many challenges to industry, academia and government. There is a need for business professionals and policy makers to enable countries to maximize the opportunities in this globalizing Asia and throughout the world. In the Graduate School of Management, students are exposed to managerial accounting, corporate finance, investment and securities analysis within the context of a global economy, encouraging them to become responsible future decision makers. Opportunities are also provided to acquire knowledge of institutional design, development finance and corporate governance practices needed to formulate economic and financial systems which make use of each country's own cultural and environmental characteristics and promote the creation of autonomous, sustainable and distinctive industries and enterprises. Graduates are expected to take part in reshaping their respective countries' participation in global trade and economic development.